

| Institution/Nominee | University of Salford  |
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| Key personnel       | Louise Edwards-Holland, Director of HR and Organisational Development  |
| Submission          | In 2017 we began to design four university-wide leadership learning experiences for our people. We have not taken a traditional 'top down approach' to development, preferring to focus on cultivating our followership as a priority. |
|                     | Leading at Salford – brings our 100 senior leaders together four times a year to focus on a specific leadership theme, which is then applied to a real University challenge.   |
|                     | Salford Conversations – quarterly gatherings open to all colleagues. These provide opportunities for colleagues to connect with each other and to contribute to the university's agenda.   |
|                     | Salford Managers – this programme is open to all new managers and is built around five critical conversations which managers have with their teams.  |
|                     | Leading without Masks – is a leadership led learning approach for our Senior Executive team.   |
|                     | The University is on an ongoing journey – an everlasting cycle to ensure we continue to grow our leadership profile.   |