

THE Awards 2019 – Outstanding Estates Strategy	
Institution/Nominee	University of Glasgow
Title	University of Glasgow: Campus Development
Key personnel	University of Glasgow Estates Strategy Team
	Ann Allen, Executive Director Prof Neal Juster, Senior Vice Principal Prof Frank Coton, Vice-Principal: Academic and Educational Innovation Peter Haggarty, Director of Construction & Capital Projects Nicola Cameron, Director of Property Development and Investment
Submission	Having embraced the unique opportunity to acquire a 14.5-acre site adjacent to the main campus, the University of Glasgow is embarking on the largest development project of its history. With a financial investment of £1bn over 10 years, the project required a robust, coherent and ambitious strategy, underpinning a vision for the campus and the university, and is about so much more than simply building new buildings.  Success in shaping and delivering the strategy to support the university's ambition depended on the
	right people being involved at every stage. In order to meet its aims, senior leaders across the university, members of the City Council, the Scottish Government, academics, students, the local community and an Estates team drawn from a variety of professional and commercial backgrounds, came together in an arguably unique collaboration to achieve this.