

THE Awards 2019 – Outstanding Financial Performance	
Institution/Nominee	Newcastle University
Title	Newcastle University Integrated Report
Key personnel	Richard Dale, Executive Director of Finance Colin Campbell, Director of Strategic Planning Julie Sanders, Deputy Vice-Chancellor
URL	https://www.ncl.ac.uk/media/wwwnclacuk/whoweare/files/integratedannualreport2017-18.pdf
Submission	Newcastle University is at the forefront of Integrated Thinking and Reporting in the UK higher education sector and published its second Integrated Annual Report at the end of 2017/18. During the year, the University also worked closely with Advance HE and BUFDG to share its experience of Integrated Thinking and Reporting and to explain the benefits of adopting the <ir> framework with colleagues from across the sector.</ir>
	Integrated Thinking and Reporting is an evolution of corporate reporting adopted by over 1,500 organisations across the globe. It promotes better communication about value creation, recognising that value cannot be measured in narrow financial terms alone. Within higher education, it is about developing a deeper understanding of how a university creates value not just for itself, but for others – and can change the way a university describes what it does, facilitating different discussions about its purpose and its plans for the long-term.